

**ALGOMA CHRISTIAN SCHOOL  
FINANCIAL STATEMENTS AND  
SUPPLEMENTARY INFORMATION**

**Years Ended June 30, 2016 and 2015**

Culver CPA Group  
1419 Coit Ave NE  
Grand Rapids, MI 49505

**INDEPENDENT ACCOUNTANTS' REVIEW REPORT**

To the Board of Directors  
Algoma Christian School  
Kent City, Michigan

We have reviewed the accompanying financial statements of Algoma Christian School (a nonprofit corporation), which comprise the statements of financial position as of June 30, 2016 and 2015, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of School management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

**Accountant's Responsibility**

Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

**Accountant's Conclusion**

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

**Supplementary Information**

The schedules of program services and other revenue, and program services, general and administrative, fundraising, and thrift store expenses are presented for purposes of additional analysis and are not a required part of the basic financial statements. The information is the representation of management. We have reviewed the information, and based on our our reviews, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. We have not audited the information and, accordingly, do not express an opinion on such information.

Culver CPA Group

September 29, 2016

**Algoma Christian School**  
**STATEMENTS OF FINANCIAL POSITION**  
**June 30, 2016 and 2015**

	<u>2016</u>	<u>2015</u>
<b>ASSETS</b>		
Cash and Cash Equivalents	\$ 205,348	\$ 257,947
Accounts Receivable - Students	42,666	27,377
Property and Equipment	<u>725,163</u>	<u>731,108</u>
<b>Total Assets</b>	<u>\$ 973,177</u>	<u>\$ 1,016,432</u>
<b>LIABILITIES</b>		
Accounts Payable - Trade	\$ 6,539	\$ 7,845
Lines of Credit	-	100,000
Accrued Teacher Salaries	53,719	54,346
Payroll Related Withholdings	-	1,916
Agency Funds	43,595	42,249
Deferred Revenue	53,758	146,651
Long-Term Debt	<u>362,567</u>	<u>256,546</u>
<b>Total Liabilities</b>	520,178	609,553
<b>NET ASSETS</b>		
Unrestricted	438,182	361,704
Temporarily Restricted	<u>14,817</u>	<u>45,175</u>
<b>Total Net Assets</b>	<u>452,999</u>	<u>406,879</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<u>\$ 973,177</u>	<u>\$ 1,016,432</u>

See accompanying notes and independent accountants' review report.

**Algoma Christian School**  
**STATEMENTS OF ACTIVITIES**  
**Years Ended June 30, 2016 and 2015**

	<u>2016</u>	%	<u>2015</u>	%
<b>UNRESTRICTED NET ASSETS</b>				
<b>Revenues, Gains, and Other Support</b>				
Program Services	\$ 1,332,085	82.0	\$ 1,178,368	80.5
Contributions	153,365	9.4	197,677	13.5
Thrift Store	-	-	28,116	1.9
Other	<u>8,052</u>	<u>0.5</u>	<u>185</u>	<u>-</u>
	1,493,502	92.0	1,404,346	95.9
Net Assets Released From Restrictions	<u>130,523</u>	<u>8.0</u>	<u>59,783</u>	<u>4.1</u>
<b>Total Revenues, Gains, and Other Support</b>	<b>1,624,025</b>	<b>100.0</b>	<b>1,464,129</b>	<b>100.0</b>
<b>Expenses</b>				
Program Services	1,161,087	71.5	1,152,583	78.7
General & Administrative	371,266	22.9	346,262	23.6
Fundraising	15,195	0.9	32,179	2.2
Thrift Store	<u>-</u>	<u>-</u>	<u>25,285</u>	<u>1.7</u>
<b>Total Expenses</b>	<b><u>1,547,548</u></b>	<b><u>95.3</u></b>	<b><u>1,556,309</u></b>	<b><u>106.3</u></b>
<b>Change in Unrestricted Net Assets</b>	<b>76,477</b>	<b>4.7</b>	<b>(92,180)</b>	<b>(6.3)</b>
<b>TEMPORARILY RESTRICTED NET ASSETS</b>				
Contributions	100,166	6.2	88,488	6.0
Net Assets Released From Restrictions	<u>(130,523)</u>	<u>(8.0)</u>	<u>(59,783)</u>	<u>(4.1)</u>
<b>Change in Temporarily Restricted Net Assets</b>	<b><u>(30,357)</u></b>	<b><u>(1.9)</u></b>	<b><u>28,705</u></b>	<b><u>2.0</u></b>
<b>Change in Net Assets</b>	<b><u>46,120</u></b>	<b><u>2.8</u></b>	<b><u>(63,475)</u></b>	<b><u>(4.3)</u></b>
Beginning Net Assets	<u>406,879</u>		<u>470,354</u>	
Ending Net Assets	<u>\$ 452,999</u>		<u>\$ 406,879</u>	

See accompanying notes and independent accountants' review report.

**Algoma Christian School**  
**STATEMENTS OF CASH FLOWS**  
**Years Ended June 30, 2016 and 2015**

	<u>2016</u>	<u>2015</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Increase (Decrease) in Net Assets	\$ 46,120	\$ (63,475)
Adjustments to reconcile Change in Net Assets to net Cash provided by (used in) operating activities:		
Depreciation and Amortization	107,275	105,682
Loss (Gain) on Disposal of Assets	(7,800)	-
Decrease (Increase) in Operating Assets:		
Accounts Receivable - Students	(15,290)	9,076
Other Receivables	-	6,354
Increase (Decrease) in Operating Liabilities:		
Accounts Payable - Trade	(1,305)	(14,255)
Accrued Teacher Salaries	(627)	3,825
Payroll Related Withholdings	(1,916)	252
Agency Funds	1,345	(3,363)
Deferred Revenue	<u>(92,893)</u>	<u>22,373</u>
Total Adjustments	<u>(11,211)</u>	<u>129,944</u>
<b>Net Cash Provided By (Used in) Operating Activities</b>	<b>34,909</b>	<b>66,469</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of Property and Equipment	(101,329)	(16,614)
Proceeds From Sale of Property and Equipment	<u>7,800</u>	<u>-</u>
<b>Net Cash Provided By (Used In) Investing Activities</b>	<b>(93,529)</b>	<b>(16,614)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Net Line of Credit Borrowings (Repayments)	(100,000)	13,000
Long-Term Debt Borrowings	120,000	-
Long-Term Debt Repayments	<u>(13,979)</u>	<u>(10,468)</u>
<b>Net Cash Provided By (Used In) Financing Activities</b>	<b><u>6,021</u></b>	<b><u>2,532</u></b>
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>(52,599)</b>	<b>52,387</b>
<b>BEGINNING CASH AND CASH EQUIVALENTS</b>	<b><u>257,947</u></b>	<b><u>205,560</u></b>
<b>ENDING CASH AND CASH EQUIVALENTS</b>	<b><u>\$ 205,348</u></b>	<b><u>\$ 257,947</u></b>
<b>SUPPLEMENTAL DISCLOSURES</b>		
Interest Paid	22,355	21,338

See accompanying notes and independent accountants' review report.

**Algoma Christian School**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE A - NATURE OF ACTIVITIES**

Algoma Christian School (the School) is an ACSI accredited and NCA accredited elementary and secondary education ministry located near Kent City, Michigan that places God's truth as central to all education. It is also an educational institution that is committed to teaching children how to live for Jesus Christ. The School prepares young people for living in this complex society through a balanced perspective of both biblical and academic knowledge. It is intended that students will become well-rounded socially, mentally, physically and spiritually. The School is supported primarily through program service revenues and public contributions.

**NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Basis of Presentation

The School reports information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted, and permanently restricted net assets.

Contributions

Contributions received are recorded as increases in unrestricted, temporarily restricted, or permanently restricted net assets depending on the absence or existence and nature of any donor restrictions.

Restricted and Unrestricted Revenue

All donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statements of Activities as net assets released from restrictions. The School has no permanently restricted net assets.

Basis of Accounting

The financial statements of Algoma Christian School have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the Statements of Cash Flows, the School considers all highly liquid investments available for current use with an initial maturity of twelve months or less to be cash equivalents.

Accounts Receivable - Students

Accounts receivable from students are stated at unpaid balances. It is the School's policy to charge off accounts receivable directly to bad debt expense when management determines they will not be collected. The School does not provide for losses using the allowance method as charges to bad debt expense have not been material to the financial statements.

**Algoma Christian School**  
**NOTES TO FINANCIAL STATEMENTS**

Donated Assets

Donated marketable securities and other noncash donations are recorded as contributions at their estimated fair market values at the date of donation. Donations of merchandise for the thrift store were not recorded as contributions at the date of donation, but, rather, thrift store revenue was recorded when the donated merchandise was sold.

Property and Equipment

The School capitalizes all property and equipment with a cost of \$ 1,000 or more if purchased, and with a fair market value of \$ 1,000 or more at date of donation if received by contribution. Donations of property and equipment are recorded as support at their estimated fair market value. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the School reports expirations of donor restrictions when the donated or acquired assets are placed in service. The School reclassifies temporarily restricted net assets to unrestricted net assets at that time.

Property and equipment are stated at cost or at their estimated fair market value at the date of donation. Depreciation is provided using the straight-line method over the estimated useful lives of the assets ranging from three to forty years. Maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed currently.

Deferred Revenue

Deferred revenue results from the School recognizing tuition revenue in the period in which the related educational instruction is performed. Accordingly, tuition fees received for the next school term are deferred until the instruction commences.

Tuition, Scholarships, and Financial Aid

Tuition and fees is reported in program services revenue net of scholarships given on the basis of financial need. Dependents of the School's teachers pay reduced tuition rates. The dependent tuition reduction amount is included in tuition and fees in program services revenue and in salaries and wages in program services expenses.

Donated Services

Donated services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the School. There were no contributed services recognized as revenue during the years ended June 30, 2016 and 2015, respectively. Volunteers also provided services throughout the year that are not recognized as contributions in the financial statements since the recognition criteria were not met.

Advertising

The School expenses advertising costs as they are incurred. Advertising costs totaled \$ 13,916 and \$ 14,612 for the years ended June 30, 2016 and 2015, respectively.

Income Tax Status

The School is a not-for-profit organization exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the School's tax-exempt purpose is subject to taxation as unrelated business income. There was no unrelated business income for the years ended June 30, 2016 and 2015, respectively. In addition, the School qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2).

**Algoma Christian School**  
**NOTES TO FINANCIAL STATEMENTS**

Reclassifications

Certain accounts in the prior-year financial statements have been reclassified for comparative purposes to conform with the presentation in the current-year financial statements.

**NOTE C - CASH AND CASH EQUIVALENTS**

Cash and cash equivalents consists of the following:

	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Checking Accounts	\$ 126,609	\$ 168,376
Certificates of Deposit	-	1,827
Money Market Accounts	20,327	320
Cash Temporarily Restricted by Donors	14,817	45,175
Cash Held Under Agency Agreements	<u>43,595</u>	<u>42,249</u>
	\$ 205,348	\$ 257,947
	=====	=====

**NOTE D - PROPERTY AND EQUIPMENT**

Property and equipment consists of the following:

	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Land	\$ 17,000	\$ 17,000
Site Improvements	76,306	76,306
Building	2,320,547	2,279,097
Buses	83,801	72,800
Office Equipment	58,138	58,138
Furniture and Fixtures	155,948	153,169
Classroom Equipment	21,952	21,952
Computer Hardware	120,427	112,357
Computer Software	18,727	18,727
Telephone Equipment	28,290	28,290
Security System	21,601	20,571
Sound and Light Equipment	9,380	9,380
Mowing Equipment	<u>6,747</u>	<u>6,747</u>
	2,938,864	2,874,534
Accumulated Depreciation	<u>2,213,701</u>	<u>2,143,426</u>
	\$ 725,163	\$ 731,108
	=====	=====

Depreciation expense totaled \$ 107,275 and \$ 105,682 for the years ended June 30, 2016 and 2015, respectively.



**Algoma Christian School**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE E - AGENCY FUNDS**

Agency funds consists of the following:

	<u>June 30, 2016</u>	<u>June 30, 2015</u>
TRIP Family Account Funds	\$ 11,281	\$ 12,405
Class Funds	11,998	10,303
PTF Funds	<u>20,316</u>	<u>19,541</u>
	\$ 43,595	\$ 42,249
	<u>=====</u>	<u>=====</u>

**NOTE F - LINES OF CREDIT**

The School has a revolving line of credit of \$ 40,000 with ChoiceOne Bank at June 30, 2016 of which there were no borrowings outstanding. The line of credit matures in December 2016 and carries an interest rate of the bank's prime rate plus 1.25%. The prime rate was 3.5 % at June 30, 2016. The line of credit is secured by the School's land, building, equipment, and accounts receivable. The ChoiceOne Bank lines of credit and long-term notes are cross-collateralized and have cross-default provisions.

The School had a straight line of credit of \$ 200,000 with ChoiceOne Bank at June 30, 2015 of which \$ 100,000 was outstanding. The line of credit had a 2% prepayment fee, originally matured in October 2015 and was extended until January 2016. The line of credit carried an interest rate of the bank's prime rate plus 1.25%. The prime rate was 3.25 % at June 30, 2015. The line of credit was secured by the School's land, building, equipment, and accounts receivable and was paid in full in January 2016 with the ChoiceOne Bank note #2.

**NOTE G - LONG-TERM DEBT**

The School's long-term debt consists of the following:

	<u>June 30, 2016</u>	<u>June 30, 2015</u>
ChoiceOne Bank note #1	\$ 246,160	\$ 254,826
ChoiceOne Bank note #2	116,407	-
New Equipment Leasing	<u>-</u>	<u>1,720</u>
	\$ 362,567	\$ 256,546
	<u>=====</u>	<u>=====</u>

The ChoiceOne Bank note #1 at June 30, 2016 is secured by the School's land and building, requires monthly installments of \$ 2,126 including interest at 6 % per annum, and matures in January 2021 with a balloon payment in the amount of approximately \$ 191,000.

The ChoiceOne Bank note #1 at June 30, 2015 was secured by the School's land and building, required monthly installments of \$ 2,191 including interest at 6.5 % per annum, and matured in December 2015 with a balloon payment in the amount of approximately \$ 250,000. The note was renewed in January 2016 with ChoiceOne Bank.

The ChoiceOne Bank note #2 at June 30, 2016 is secured by the School's land and building, requires monthly installments of \$ 1,309 including interest at 5.5 % per annum, and matures in January 2026.

The New Equipment Leasing note at June 30, 2015 was secured by two copiers, required monthly installments of \$ 132 including interest at 11.5 % per annum, and was paid in full in June 2016.

**Algoma Christian School**  
**NOTES TO FINANCIAL STATEMENTS**

The following is a summary of future scheduled maturities of long-term debt:

<u>Year Ended</u>	
June 30, 2017	\$ 20,583
June 30, 2018	21,803
June 30, 2019	23,094
June 30, 2020	24,463
June 30, 2021	209,647
Thereafter	<u>62,977</u>
	\$ 362,567
	<u>=====</u>

**NOTE H - UNRESTRICTED NET ASSETS**

Unrestricted net assets consists of the following:

	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Undesignated	\$ 437,682	\$ 361,204
Designated by the School Board	<u>500</u>	<u>500</u>
	\$ 438,182	\$ 361,704
	<u>=====</u>	<u>=====</u>

**NOTE I - TEMPORARILY RESTRICTED NET ASSETS**

Temporarily restricted net assets consists of the following:

	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Property and Equipment	\$ 1,332	\$ 27,040
Tuition Assistance	9,902	5,000
Salaries and Wages	5	11,085
Advertising	1,278	-
Sports	<u>2,300</u>	<u>2,050</u>
	\$ 14,817	\$ 45,175
	<u>=====</u>	<u>=====</u>

**NOTE J - CONCENTRATION OF CREDIT RISK**

From time to time throughout the year, the School may have cash deposits in excess of the FDIC insured limits.

**NOTE K - CONCENTRATION OF CONTRIBUTION REVENUE**

The top five donors provided approximately 42% and 39% of total contributions for the years ended June 30, 2016 and 2015, respectively, four of which were part of the top five donors both years.

**Algoma Christian School**  
**NOTES TO FINANCIAL STATEMENTS**

**NOTE L - INTEREST EXPENSE**

The School incurred interest of \$ 22,359 and \$ 21,341 for the years ended June 30, 2016 and 2015, respectively, all of which was charged to expense.

**NOTE M - FUNDRAISING EXPENSE**

Total fundraising expense was \$ 15,195 and \$ 32,179 for the years ended June 30, 2016 and 2015, respectively.

**NOTE N - RETIREMENT PLAN**

The School sponsors a defined contribution plan covering all employees who agree to make contributions to the plan. The School matches participants' contributions to the plan on a 50% basis up to 2% of the individual participant's compensation. The School's matching contributions were \$ 9,309 and \$ 8,963 for the years ended June 30, 2016 and 2015, respectively.

**NOTE O - THRIFT STORE**

The School operated a thrift store located north of Rockford, Michigan through November 8, 2014 when the thrift store closed and management liquidated the inventory and store fixtures. The school leased the space under a month to month basis. Total rent amounted to \$ 9,369 for the year ended June 30, 2015.

**NOTE P - CONTINGENT LIABILITIES**

The School is classified as a reimbursing employer by the Michigan Unemployment Insurance Agency. As such, unemployment monies that are paid to former employees are charged to the School. Total unemployment paid was \$ 6,483 and \$ 1,201 for the years ended June 30, 2016 and 2015, respectively.

**NOTE Q - COMMITMENT**

The School has a three year employment contract with the School superintendent, which extends through June 30, 2018.

**NOTE R - SUBSEQUENT EVENTS**

Management has evaluated subsequent events through September 29, 2016, the date the financial statements were available to be issued.

SUPPLEMENTARY INFORMATION

**Algoma Christian School**  
**SCHEDULES OF PROGRAM SERVICES AND OTHER REVENUE**  
**Years Ended June 30, 2016 and 2015**

	<u>2016</u>	%	<u>2015</u>	%
<b>PROGRAM SERVICES REVENUE</b>				
Tuition and Fees	\$ 964,963	59.4	\$ 839,592	57.3
Sports	24,935	1.5	24,527	1.7
Food Service	52,762	3.2	46,593	3.2
Bus Fees	25,257	1.6	38,590	2.6
Miscellaneous	2,425	0.1	3,266	0.2
Library	-	-	30	-
Yearbook	1,389	0.1	108	-
Drama	844	0.1	2,365	0.2
Day Care	<u>259,510</u>	<u>16.0</u>	<u>223,297</u>	<u>15.3</u>
<b>Total Program Services Revenue</b>	<u><u>\$ 1,332,085</u></u>	<u><u>82.0</u></u>	<u><u>\$ 1,178,368</u></u>	<u><u>80.5</u></u>
 <b>OTHER REVENUE</b>				
Interest	\$ 252	-	\$ 185	-
Gain on Sale of Assets	<u>7,800</u>	<u>0.5</u>	<u>-</u>	<u>-</u>
<b>Total Other Revenue</b>	<u><u>\$ 8,052</u></u>	<u><u>0.5</u></u>	<u><u>\$ 185</u></u>	<u><u>-</u></u>

See independent accountants' review report.

**Algoma Christian School**  
**SCHEDULES OF PROGRAM SERVICES, GENERAL & ADMINISTRATIVE,**  
**FUNDRAISING, AND THRIFT STORE EXPENSES**  
**Years Ended June 30, 2016 and 2015**

	<u>2016</u>	%	<u>2015</u>	%
<b>PROGRAM SERVICES EXPENSES</b>				
Salaries and Wages	\$ 738,978	45.5	\$ 728,158	49.7
Payroll Taxes & Workers Comp. Insurance	62,359	3.8	58,567	4.0
403(b) Retirement Plan	7,084	0.4	6,955	0.5
Employee Education, Training & Life Insurance	9,080	0.6	13,235	0.9
Classroom	60,783	3.7	52,292	3.6
Utilities	41,817	2.6	45,618	3.1
Food Service	32,916	2.0	36,014	2.5
Interest on Notes	22,359	1.4	21,341	1.5
Depreciation	107,275	6.6	105,682	7.2
Bad Debts	1,951	0.1	-	-
Yearbook	292	-	1,541	0.1
Drama	1,021	0.1	2,232	0.2
Day Care	22,981	1.4	18,284	1.2
Vehicle Operating	25,216	1.6	35,079	2.4
Sports	26,975	1.7	27,585	1.9
<b>Total Program Services Expenses</b>	<u>\$ 1,161,087</u>	<u>71.5</u>	<u>\$ 1,152,583</u>	<u>78.7</u>
<b>GENERAL &amp; ADMINISTRATIVE EXPENSES</b>				
Salaries and Wages	\$ 232,109	14.3	\$ 210,144	14.4
Payroll Taxes & Workers Comp. Insurance	19,585	1.2	16,906	1.2
403(b) Retirement Plan	2,225	0.1	2,008	0.1
Building Maintenance & Insurance	44,748	2.8	47,288	3.2
Telephone and Internet	4,310	0.3	4,871	0.3
Office	19,267	1.2	22,058	1.5
Memberships, Dues & Subscriptions	9,431	0.6	8,019	0.5
Advertising	13,916	0.9	14,612	1.0
Development Consultants	7,800	0.5	10,263	0.7
Professional Fees	10,455	0.6	10,093	0.7
Contracted IT Services	7,420	0.5	-	-
<b>Total General &amp; Administrative Expenses</b>	<u>\$ 371,266</u>	<u>22.9</u>	<u>\$ 346,262</u>	<u>23.6</u>
<b>FUNDRAISING EXPENSES</b>				
Development Consultants	\$ 8,150	0.5	\$ 21,812	1.5
Fundraising	7,045	0.4	10,367	0.7
<b>Total Fundraising Expenses</b>	<u>\$ 15,195</u>	<u>0.9</u>	<u>\$ 32,179</u>	<u>2.2</u>
<b>THRIFT STORE EXPENSES</b>				
Wages	\$ -	-	\$ 11,230	0.8
Payroll Taxes	-	-	859	0.1
Rent	-	-	9,369	0.6
Operating	-	-	3,827	0.3
<b>Total Thrift Store Expenses</b>	<u>\$ -</u>	<u>-</u>	<u>\$ 25,285</u>	<u>1.7</u>

See independent accountants' review report.